

## EUA Newsletter 12/2006

### An International Agenda for EUA

In light of the Association's growing activities outside Europe an international agenda was adopted by the EUA Council on 30 June. Building on earlier work, the paper sets out why EUA needs an internationalisation strategy – namely in response to the internationalisation process affecting universities in Europe and to ensure that the perspective of universities is sufficiently taken into account in the development of the 'External Dimension' of the Bologna Process. The 'External Dimension' will be a central issue discussed by Education Ministers from the 45 Bologna countries at their next meeting in London 2007.

The agenda suggests activities for the period 2007-2009 including the further development of the existing exchange and cooperation with North American partners, specifically the continuation of the Transatlantic Dialogue, a bi-annual meeting between EUA, the American Council on Education (ACE), the Association of Universities and Colleges of Canada (AUCC) and other partners; following up the EUA/CUIB Asturias Declaration with partners in Latin America; and other initiatives with partners in regions such as Asia and Africa with the aim of promoting interaction and dialogue. A first noticeable outcome of this work will be the increased participation of international partners at the 4th EUA Convention of European Higher Education Institutions to be held in Lisbon, Portugal, 29-31 March 2007.

- Read the paper 'An International Agenda for EUA'  
[http://www.eua.be/eua/jsp/en/upload/International\\_Agenda.1152283712789.pdf](http://www.eua.be/eua/jsp/en/upload/International_Agenda.1152283712789.pdf)
- Learn more about EUA's international activities including the Transatlantic Dialogue  
[http://www.eua.be/eua/en/policy\\_global.jsp](http://www.eua.be/eua/en/policy_global.jsp)
- Find out more about the EUA/CUIB Asturias Declaration  
[http://www.eua.be/eua/jsp/en/client/item\\_view.jsp?type\\_id=1&item\\_id=3190](http://www.eua.be/eua/jsp/en/client/item_view.jsp?type_id=1&item_id=3190)

### Future of EUA – Debate Launched

Since its creation in 2001 EUA has grown considerably (from 578 to 777 members). In parallel, the past five years have seen rapid changes in the higher education landscape and a growing awareness of the role of universities in building a knowledge society for Europe. The Association's statutes require that five years after its establishment a review of EUA's membership should take place. A technical aspect related to this review (the reconciling of differences which currently exist between the legal entity of the Association in Belgium and Switzerland) has now been completed thanks to the approval of members in a postal ballot on this issue launched at the Hamburg conference. EUA is grateful to all members for their participation.

Accordingly, the debate on the future of the Association and the composition of its membership was launched at the EUA Council meeting held on 30 June. As the issues are complex and have a huge potential impact on the Association's role and direction, this discussion will be lengthy and involve a wide consultation of EUA members. EUA President, Georg Winckler, will personally be discussing these questions at meetings of National Rectors' Conferences during the autumn. A Statute Review Group (SRG) has also been established (composed of representatives from the EUA Board, Council and individual member institutions) and will start work in August 2006 and report back to a General Assembly to be specifically convened in October 2007 where members will be called upon to decide the future path of the association. The remit of the SRG is therefore a broad one, namely to consider the Association's aims, membership and governing bodies in the light of the experience of the first five years. Access the full results of the vote on reconciliation the statutes and composition of the Statute Review Group

- Learn about the results of the postal Ballot on reconciling the Statutes  
[http://www.eua.be/eua/jsp/en/upload/Postal\\_Ballot\\_result.1152283453991.pdf](http://www.eua.be/eua/jsp/en/upload/Postal_Ballot_result.1152283453991.pdf)
- Access the list of the Statute Review Group members  
[http://www.eua.be/eua/jsp/en/upload/EUA\\_Statutes\\_Review\\_SRG.1152283560746.pdf](http://www.eua.be/eua/jsp/en/upload/EUA_Statutes_Review_SRG.1152283560746.pdf)
- Read the "Vision and Strategy for Europe's universities and the EUA"  
[http://www.eua.be/eua/jsp/en/upload/EUA\\_Statement\\_Vision\\_120306.1144394825296.pdf](http://www.eua.be/eua/jsp/en/upload/EUA_Statement_Vision_120306.1144394825296.pdf)

- Discover more about EUA, its aims, structure and history:  
[http://www.eua.be/eua/en/about\\_eua.aspx](http://www.eua.be/eua/en/about_eua.aspx)

### **Open Access – EUA Establishes a Working Group**

In response to the growing interest in the issue of Open Access to Research Publications, a meeting was held 29 June to bring together EUA Council Members who had expressed a strong interest in the subject to discuss future actions. The meeting aimed to review the involvement of National Rectors' Conferences in current developments on the issue and to consider what complementary role and actions EUA could take at European level to ensure universities' interests are represented in the ongoing debate. Additionally, the authors (Françoise Vandooren and Mathias Dewatripont, Université Libre de Bruxelles, Belgium) of the recent report "Study on the economic and technical evolution of the scientific publication markets in Europe", undertaken for the European Commission Directorate General for Research, were invited to present their findings and recommendations to the meeting.

A strong consensus emerged at the meeting that European universities have a clear vested interest in becoming actively engaged in the debate as a stakeholder, not least because of the public funding implications of the markedly rising costs of scientific journals for university libraries, and the potential prospects and opportunities that ICT and digital publishing developments provide for open access. It was felt that EUA should respond to the increasing prominence of this issue – emphasised by key conferences to be organised by the European Commission and the German EU Presidency in 2007 - by undertaking awareness-raising initiatives and developing policy positions at European level. The overall recommendation of the meeting was that EUA should establish an "Ad Hoc Working Group on Open Access" (chaired by Sybolt Noorda, VSNU, The Netherlands) comprised of experts in the field nominated by the National Rectors' Conferences. The Working Group membership and work programme will be presented at the next Council meeting in October 2006.

- Learn more about the report "Study on the economic and technical evolution of the scientific publication markets in Europe",  
<http://ec.europa.eu/research/press/2006/pr3103en.cfm>

### **EUA Welcomes 10 New Members at Council Meeting**

At the occasion of EUA's Council meeting 30 June 2006 in Brussels, the Council approved 10 new members. EUA looks forward to working closely with each institution and association in promoting partnerships in higher education and research in Europe. The Association counts now 777 members in 47 countries.

- New EUA Members as of 30 June 2006  
[http://www.eua.be/eua/jsp/en/upload/New\\_EUA\\_members\\_30June2006.1152284615209.pdf](http://www.eua.be/eua/jsp/en/upload/New_EUA_members_30June2006.1152284615209.pdf)
- EUA Members Directory  
[http://www.eua.be/eua/jsp/en/client/members\\_directory\\_select.jsp](http://www.eua.be/eua/jsp/en/client/members_directory_select.jsp)

### **Date Change for Doctoral Programmes Workshop**

After the Ministerial meeting in Bergen 2005, EUA was asked by the Bologna Follow-Up Group to prepare a report under the responsibility of the BFUG on the further development of the Salzburg basic principles for doctoral programmes, to be presented to Ministers at the next meeting in London in May 2007. EUA has prepared a programme of activities which include the organisation of two workshops focused on specific aspects of doctoral programmes, a working session on financing of doctoral programmes at the conference "The European Charter for Researchers and the Code of Conduct for the Recruitment of Researchers as a driving force for enhancing career prospects" (1–2 June 2006, Vienna, Austria), and a final Bologna Seminar to adopt policy recommendations (7-9 December 2006, Nice, France).

The second workshop on doctoral programmes will take place 26–27 October 2006 in Brussels. It will address the following aspects of doctoral programmes: Master Degree as the main route to doctoral studies (1); Development of Doctoral/Graduate schools in Europe (2); and the European dimension, international collaboration and mobility in the third cycle (3).

The workshop aims to share good practice examples from the universities all over Europe, discuss topic-related Salzburg recommendations in depth, disseminate results of the EUA Doctoral Programmes Project and stimulate knowledge exchange and mutual learning. The format will be case-based with 3-4 case studies on each topic presented in the plenary sessions, followed by discussions in both working groups and plenary sessions. Targeted at academics, doctoral education and research managers, heads of doctoral schools, doctoral candidates and students, further information and registration details on the workshop will be published in the EUA Newsletter in September together with information on the December Bologna Seminar at the University of Nice.

- Discover the Doctoral Programmes Project  
[http://www.eua.be/eua/en/Doctoral\\_Programmes.aspx](http://www.eua.be/eua/en/Doctoral_Programmes.aspx)
- Read the main outcomes from the Vienna conference  
<http://www.eracareersaustria.at/conference/>
- Learn more about the upcoming Bologna Seminar  
[http://www.eua.be/eua/en/Doctorates\\_Seminar.aspx](http://www.eua.be/eua/en/Doctorates_Seminar.aspx)

## **Council of Europe's Forum on Higher Education and Democratic Culture, 22-23 June, Strasbourg, France**

Participants at the Forum adopted a Declaration which affirms the responsibility of higher education to promote democratic culture. EUA was among the main organisations represented at the Forum, whose participants comprised higher education leaders, student representatives and public authorities from Europe, North America and other regions of the world.

The Declaration calls on higher education institutions not only to subscribe to values and principles underpinning democracy, but to take action to:

- guarantee democratic and accountable structures, processes and practice;
- promote active democratic citizenship;
- develop understanding and respect for human rights, and non violent conflict resolution;
- explore the relationship between environmental and societal sustainability.

The Council of Europe will shortly launch a website to enable higher education institutions across the world to share and promote positive practice to develop democratic culture in and through higher education. A particular focus will be given to events organised on or around 10 December, the International Day of Human Rights, and the day on which the Nobel Prizes are announced.

- Read the declaration and information on the Council of Europe's activities  
[www.coe.int/t/dg4/highereducation/Default\\_en.asp](http://www.coe.int/t/dg4/highereducation/Default_en.asp)

## **European Higher Education Fairs in Asia**

A series of seven events to promote European higher education, funded by the European Commission's Asia-Link Programme, will take place in China, India, Indonesia, Malaysia, The Philippines, Thailand and Vietnam between 2006 and 2008. The European Higher Education Fairs will be organised by a consortium of four European agencies led by EduFrance (France) and composed of DAAD (Germany), Nuffic (The Netherlands) and the British Council (United Kingdom).

The events aim to increase the attractiveness of Europe as a study and research centre for excellence, to strengthen Europe's economic and cultural presence in Asia and vice-versa, to enhance mutual awareness and contribute to the further development of EU-Asian cooperation in the field of higher education. Each event will be composed of two components: an Asia-Link Symposium and a European Higher Education Fair. The Symposia will provide a platform for high-level dialogue on EU-Asian cooperation and for developing awareness of EU mechanisms and programmes, while the Fairs will provide a platform for representatives of national structures and Higher Education Institutions from all 25 EU member states to give information on study opportunities in Europe. Applications to take part in the fairs and/or Asia-Link Symposia must be made online with deadlines varying according to the event of interest.

- Read the provisional calendar and register online  
<http://www.ehefs.org>

## **EUA EVENTS**

### **Managing the University Community Workshops - Mark Your Diary**

Two new workshops will be offered in winter 2006/2007 as part of the EUA workshop series for senior university leaders and managers:

#### **Institutional Performance Indicators: Which ones are needed to steer the institution? 1-2 December 2006, University Louis Pasteur, Strasbourg, France**

In times of ever increasing pressure for transparency, accountability and enhanced performance and profiling, the rector and the leadership team need valid information about the state of the institution and its operation. How do they know how well it is performing as a whole and in terms of its component parts?

The workshop will present different types of approaches and practices and address related questions of great relevance for most European higher education institutions:

- How and where do we gather the necessary data?
- How do we motivate the concerned university community to provide them?
- How can we process them effectively and ensure that they are fit for the purpose?
- How can we relate them to external indicator schemes?
- What are the required resources?

Audience: A workshop for rectors, vice-rectors, heads of administration

#### **Human Resource Development in Universities: Its role in leading and implementing change 19-20 January 2007, Bocconi University, Milan, Italy**

Academic and administrative staff development and the crucial role it should play in the process of institutional change is still a rather unexplored area. In European higher education institutions, human resource development concepts and a systematic implementation are the exception rather than the rule, although the need is increasingly felt due to:

- the ageing academic staff, which requires systematic succession planning and talent grooming in the institution
- increased national and international competition for high quality staff
- more competitive funding, project management and inter-institutional collaboration requiring greater managerial and personal skills
- more autonomy and more proactive strategic profiling of the institution requiring improved leadership competence

The workshop will address such questions as:

- What are the specific human resource challenges in universities?
- How do we match our academic and administrative staff profile with our institutional strategy?
- How do we identify needs and gaps in our knowledge, skills and competence profiles across the institution?
- Can these be integrated in a coherent institutional development system (for administrative and academic staff respectively and jointly)?
- What are good practices and techniques in university human resource development?

Audience: Senior academic and administrative university managers who are responsible for staff management and development issues

These workshops are organised in collaboration with the Leadership Foundation for Higher Education (UK) and the Centre for Science and Research Management (D) and are supported by the European Commission

EUA members will receive an invitation to register online in September. For more information, please contact us at [MUC-workshop@eua.be](mailto:MUC-workshop@eua.be)

### **Forthcoming EUA Events 2006-2007**

EUA proposes to its members a large range of events in the coming twelve months, from a general autumn conference to forums, workshops and seminars relating to the latest issues and trends in European higher education and research. These events vary in their audiences, ranging from university leaders to heads of administration and research to international relations officers. For more information, please visit the EUA website ([http://www.eua.be/eua/en/eua\\_events.jsp](http://www.eua.be/eua/en/eua_events.jsp)). Please note that those events are by invitation only and that EUA members can send one or two delegates depending on the event.

- **Autumn Conference 2006 – Registration opens**  
"European Universities as Catalysts in Promoting Regional Innovation"  
[http://www.eua.be/eua/en/Brno\\_Conference.jsp](http://www.eua.be/eua/en/Brno_Conference.jsp)  
*Board, Council and Secretaries General meetings*  
*The Universities of Brno, Czech Republic, 19-21 October 2006*  
EUA members have received an invitation for the conference and are now invited to register online. Contact: [Autumn-conference@eua.be](mailto:Autumn-conference@eua.be)
- **Leadership Seminar (Module 2) – Registration opens**  
"Working with European Organisations"  
[http://www.eua.be/eua/en/membership\\_seminar.jsp](http://www.eua.be/eua/en/membership_seminar.jsp)  
*Brussels, Belgium, 9-10 November 2006*  
EUA members have received an invitation for the conference and are now invited to register online. Contact: [Leadership-Seminar@EUA.be](mailto:Leadership-Seminar@EUA.be)
- **European Forum for Quality Assurance**  
"Embedding Quality Culture in Higher Education"  
[http://www.eua.be/eua/en/qa\\_forum.jsp](http://www.eua.be/eua/en/qa_forum.jsp)  
*Technische Universität München, Munich, Germany 23-25 November 2006*  
Registration opens September 2006. Contact: [QA-Forum@eua.be](mailto:QA-Forum@eua.be)
- **Managing the University Community Workshop**  
"Institutional Performance Indicators: Which ones are needed to steer the institution?"  
*University Louis Pasteur, Strasbourg, France, 1-2 December 2006*  
Registration opens September 2006. Contact: [MUC-workshop@eua.be](mailto:MUC-workshop@eua.be)
- **Bologna Follow-up Seminar**  
"Doctoral Programmes in Europe: from Bergen to London"  
[http://www.eua.be/eua/en/Doctorates\\_Seminar.jsp](http://www.eua.be/eua/en/Doctorates_Seminar.jsp)  
*Université de Nice, France, 7-9 December 2006*  
Registration opens September 2006. Contact: [Doctorate-Seminar@EUA.be](mailto:Doctorate-Seminar@EUA.be)
- **Managing the University Community Workshop**  
"Human Resource Development in Universities: Its role in leading and implementing change"  
*Bocconi University, Milan, Italy, 19-20 January 2007*  
Registration opens September 2006. Contact: [MUC-workshop@eua.be](mailto:MUC-workshop@eua.be)
- **4th EUA Convention of Higher Education Institutions**  
*Lisbon, Portugal, 29-31 March 2007*  
Registration opens December 2006.

## MEMBERS AND PARTNERS

### **Partner Search - University of Cantabria, Spain**

The School of Civil Engineering and Planning of the University of Cantabria in Spain is looking to establish cooperation agreements with other European Schools of Civil Engineering and Planning. These agreements will focus on student exchange programmes and the possible development of joint degree programmes.

More information

[http://www.eua.be/eua/jsp/en/client/item\\_view.jsp?type\\_id=2&item\\_id=3322](http://www.eua.be/eua/jsp/en/client/item_view.jsp?type_id=2&item_id=3322)

### **The International Entrepreneurship Educators Conference - 'Achieving Entrepreneurial Outcomes: Educator Challenges and Opportunities', 11-13 September 2006, York, UK**

Organised by the UK National Council for Graduate Entrepreneurship (NCGE) as part of 'Entrepreneurship in Higher Education 06', a programme of integrated events aimed at shaping the environment for graduate entrepreneurship within the higher education sector, this first International Entrepreneurship Educators Conference in the UK will bring together a range of educators from higher education to focus on professional capability building.

More information

[http://www.eua.be/eua/jsp/en/client/item\\_view.jsp?type\\_id=2&item\\_id=3324](http://www.eua.be/eua/jsp/en/client/item_view.jsp?type_id=2&item_id=3324)

### **ESMU DEAN Annual Conference, "Driving the Knowledge Society: How is your faculty responding to the Lisbon strategy?", 24-26 September 2006, Edinburgh, UK**

Organised by the European Centre for Strategic Management of Universities (ESMU) as part of its Deans and European Academics Network (DEAN), the Conference will focus on the Knowledge Society and the key role faculties need to play in order to contribute to making Europe the most competitive economy in the world.

More information

[http://www.eua.be/eua/jsp/en/client/item\\_view.jsp?type\\_id=2&item\\_id=3325](http://www.eua.be/eua/jsp/en/client/item_view.jsp?type_id=2&item_id=3325)

### **'Technology Transfer and Innovation: Techniques and Tools' Training Course, Bologna, Italy, 2-6 October 2006**

Hosted by the University of Bologna, the training course is targeted at students in their final year of study, graduates, researchers and people working or interested in working in universities, companies or other organisations as promoters of innovation and of technology transfer between universities and business.

More information

[http://www.eua.be/eua/jsp/en/client/item\\_view.jsp?type\\_id=2&item\\_id=3326](http://www.eua.be/eua/jsp/en/client/item_view.jsp?type_id=2&item_id=3326)

### **Conference: 'Uncertain Transformations – New Domestic and International Challenges', Riga, Latvia, 9-12 November 2006**

Organised by the Commission of Strategic Analysis under the Auspices of the President of Latvia and the University of Latvia's Advanced Social and Political Research Institute (ASPRI), this third annual conference will be directly influenced by the NATO summit which will take place in Riga in November 2006.

More information

[http://www.eua.be/eua/jsp/en/client/item\\_view.jsp?type\\_id=2&item\\_id=3326](http://www.eua.be/eua/jsp/en/client/item_view.jsp?type_id=2&item_id=3326)

### **Fifth Ethical Forum: "The End of Free Entry? Can university admission tests and numerus clausus provisions make higher education more cost-efficient and more socially responsible?", 23 November 2006, University Foundation, Brussels, Belgium**

The Forum will use the finding of some international surveys that Belgium's universities do not provide an environment where students from different societal backgrounds can flourish academically, despite

the relatively low costs which encourages access to higher education, as a starting point for examining these issues in a wider context.

More information

[http://www.eua.be/eua/jsp/en/client/item\\_view.jsp?type\\_id=2&item\\_id=3331](http://www.eua.be/eua/jsp/en/client/item_view.jsp?type_id=2&item_id=3331)

**Call for Papers: EuroBioForum, 14-15 December 2006, Helsinki, Finland**

Organised by the European Science Foundation (in collaboration with the Academy of Finland), as part of the BioFund initiative, the first EuroBioForum will bring together scientists within life sciences and private/public funding agencies.

More information

[http://www.eua.be/eua/jsp/en/client/item\\_view.jsp?type\\_id=2&item\\_id=3331](http://www.eua.be/eua/jsp/en/client/item_view.jsp?type_id=2&item_id=3331)

**Conclusions and Recommendations: International Forum “Academic Partnership for Human Resource Development – Specific Characteristics, Experience and Capacity of the Universities in Southeast Europe and the Balkans”, 2-3 June, 2006, Varna, Bulgaria**

The conference brought together representatives from the European Commission, European academic networks, the Bulgarian Ministry and university leaders to address the specific challenges facing universities in South East Europe and the Balkans on this issue.

More information

[http://www.eua.be/eua/jsp/en/client/item\\_view.jsp?type\\_id=2&item\\_id=3329](http://www.eua.be/eua/jsp/en/client/item_view.jsp?type_id=2&item_id=3329)

**Visiting scholarships at the University of Antwerp, Belgium – Call for Applications 2006-7**

Within the framework of an agreement between the University of Antwerp (UA) and the University Centre Saint Ignatius Antwerp (UCSIA), four positions of Visiting Scholars are to be awarded for the 2006/2007 academic year, each for a duration of three months.

More information

[http://www.eua.be/eua/jsp/en/client/item\\_view.jsp?type\\_id=2&item\\_id=3330](http://www.eua.be/eua/jsp/en/client/item_view.jsp?type_id=2&item_id=3330)

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